EFFECTIVE PRODUCT OWNERSHIP

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SHOW OF HANDS



TIME TO PLAY "WHAT'S MORE VALUABLE"



What's More Valuable?





[A]

[B]

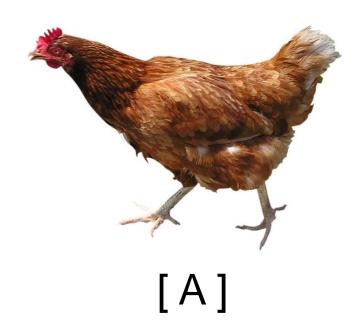




Who's Your Customer?



What's More Valuable?









What Are You Building?



What's More Valuable?





[A]

[B]





What's In Your Way?



Product Owner Skills 10

WHAT ARE THE CHARACTERISTICS OF AN EFFECTIVE PO?



Product Owner

- Able to define a vision.
- Able to translate the vision into value.
- Able to deliver the value incrementally and sustainably.



Value Is Perceived & Dynamic

- Depends on perspective.
- Depends on time.
- Depends on circumstance.



WHO DO PRODUCT OWNERS DELIVER VALUE TO?



"Triple View" Product Owner



Business

Customer

Team



Business View Value

- Provide a return on investment
- Meet a contract obligation
- Improve time to market
- Grow market share
- Generate equity





Customer View Value

- Deliver working software
- Improve quality
- Save time
- Save money
- Listen to their requests





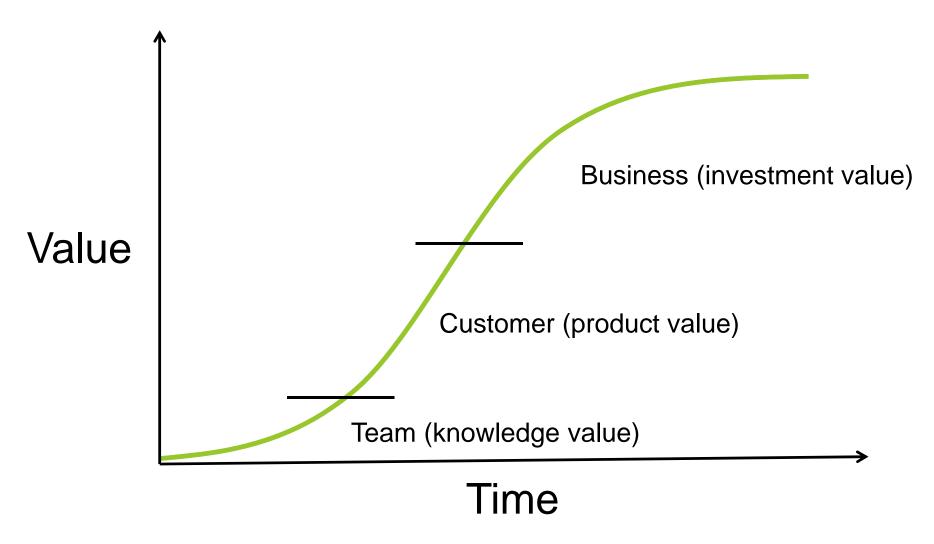
Team View Value

- Improve engineering practices
- Reduce uncertainty
- Gain knowledge
- Improve productivity
- Shed technical debt





Value Timeline





BUILDING A "VALUE TEAM"



"Value Team" Members

- Users
- Purchasers
- Sales
- Marketing
- Domain experts
- Developers
- Architects

- Trainers
- Technical support
- Business analysts
- Executives
- Former customers
- Other POs
- Competitors



MINING THE VALUE TEAM



Value Mining Techniques

- Conversations
- Interviews
- Questionnaires
- Experiments
- Observing users
- Paper prototyping
- Product visioning





ORDERING THE VALUE



Sensemaking

Stakeholders



Scrum Team



Value Ordering Perspectives

- Kano Analysis
- MoSCoW
- Risk-Reward
- Relative Value Points





"Artifacting" the Product Backlog

"Triple View" value type: Who is it for?

"Value Team" source:Where did it come from?

"Value Mining" method:
 How was it found?



CLASSES



FreeStanding Agility 1-Day Classes

Agile and Scrum Fundamentals

Tuesday 2/26, Waltham, MA \$249 (earn 7.5 PDUs)

Product Owner Skills

Wednesday 2/27, Waltham, MA \$399 (earn 7.5 PDUs)

Scrum Master Skills

Wednesday 3/27, Waltham, MA \$249 (earn 7.5 PDUs)



TIME TO LAND THE PLANE: QUESTIONS & TAKE-AWAYS

